

**COMFORTDELGRO CORPORATION LIMITED**

(Incorporated in the Republic of Singapore)

(Co. Reg. No.: 200300002K)

**PROXY FORM  
ANNUAL GENERAL MEETING****IMPORTANT**

1. The Eighteenth Annual General Meeting (the "**AGM**") of the Company is being convened and held both physically at 205 Braddell Road, Singapore 579701 and by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts and Debenture Holders) Order 2020.
2. Due to the Government's prevailing regulations to prevent the spread of COVID-19, the number of members allowed to attend the AGM in person is kept at 25 and the rest will be attending via live webcast. A member (whether individual or corporation) must appoint the Chairman of the Meeting as his/her proxy to attend, speak and vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.
3. CPF/SRS investors who intend to exercise the voting rights attached to their ComfortDelGro Corporation Limited shares purchased using their CPF/SRS monies are requested to contact their respective CPF/SRS Approved Nominees.
4. By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 26 March 2021.
5. Please read the notes overleaf which contain instructions on, *inter alia*, the appointment of the Chairman of the Meeting as proxy to attend, speak and vote on his/her/its behalf at the AGM.

I/We \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport Number)

of \_\_\_\_\_ (Address)

being a \*member/members of ComfortDelGro Corporation Limited (the "**Company**") hereby appoint the Chairman of the Annual General Meeting ("**AGM**" or "**Meeting**"), as \*my/our proxy to attend, speak and to vote for \*me/us on \*my/our behalf, at the 18th AGM of the Company to be held at the Auditorium of ComfortDelGro Headquarters, 205 Braddell Road, Singapore 579701 on Friday, 30 April 2021 at 2.30 p.m. and at any adjournment thereof to vote for, against or abstain from the resolutions to be proposed at the AGM as indicated hereunder.

\* Delete where inapplicable

If you wish the Chairman of the Meeting as your proxy to cast all your votes "For" or "Against" the relevant Resolution, please tick (✓) within the box provided. If you wish the Chairman of the Meeting as your proxy to exercise your votes for both "For" and "Against" the relevant Resolution, please indicate the number of shares in the relevant boxes provided below. Alternatively, if you wish the Chairman of the Meeting as your proxy to abstain from voting for the relevant Resolution, please either tick (✓) within the box or indicate the number of shares in the relevant box provided.

No.	Resolutions	No. of Votes For	No. of Votes Against	No. of Votes Abstained
<b>Ordinary Business</b>				
1.	Adoption of Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2020			
2.	Declaration of Final Dividend for the year ended 31 December 2020			
3.	Approval of Directors' Fees amounting to S\$885,114 for year ended 31 December 2020			
4.	Re-election of Mr Lim Jit Poh as a Director and his continued appointment as an Independent Non-Executive Director			
5.	Approval of Mr Lim Jit Poh's continued appointment as an Independent Non-Executive Director by shareholders (excluding Directors, Chief Executive Officer and their associates)			
6.	Re-election of Ms Sum Wai Fun, Adeline as a Director and her continued appointment as an Independent Non-Executive Director			
7.	Approval of Ms Sum Wai Fun, Adeline's continued appointment as an Independent Non-Executive Director by shareholders (excluding Directors, Chief Executive Officer and their associates)			
8.	Re-election of Ms Tham Ee Mern, Lilian as a Director			
9.	Re-election of Mr Mark Christopher Greaves as a Director			
10.	Re-appointment of Auditors and authorising Directors to fix their remuneration			
<b>Special Business</b>				
11.	Authority to issue shares under the ComfortDelGro Executive Share Award Scheme			
12.	Renewal of Share Buyback Mandate			

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2021

Total Number of Shares Held in(Note 1) :	No. of Shares
(a) CDP Register	
(b) Register of Members	

Signature(s) of Member(s) / Common Seal \_\_\_\_\_

**IMPORTANT : PLEASE READ NOTES OVERLEAF**

**NOTES**

1. A member should insert the total number of shares held. If the member has shares entered against his/her name in the Depository Register (maintained by The Central Depository (Pte) Limited), he/she should insert that number of shares. If the member has shares registered in his/her name in the Register of Members of the Company, he/she should insert that number of shares. If the member has shares entered against his/her name in the Depository Register and registered in his/her name in the Register of Members, he/she should insert the aggregate number of shares. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by the member.
2. Due to the Government's prevailing regulations to prevent the spread of COVID-19, members who attend the meeting physically must appoint the Chairman of the Meeting as proxy in order to vote.
3. Where a member (whether individual or corporate) appoints the Chairman of the Meeting as his/her/its proxy, he/she/it must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the Meeting as proxy for that resolution will be treated as invalid.
4. CPF or SRS investors who wish to appoint the Chairman of the Meeting as proxy should approach their respective CPF or SRS approved nominees to submit their votes not less than 7 working days before the AGM **by 2.30 pm on 21 April 2021**.
5. A member who is a relevant intermediary is entitled to vote at the AGM must appoint the Chairman of the Meeting to vote at the Meeting.  
"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter. 50 of Singapore.
6. The Chairman of the Meeting, as proxy, need not be a member of the Company.
7. The proxy form must be submitted in the following manner:
  - a. If submitted by post, be deposited at the Company's registered office at 205 Braddell Road, Singapore 579701; or
  - b. If submitted by electronic mail, be sent to **agm2021@comfordelgro.com**, or
  - c. If submitted electronically, be lodged at the Company's AGM pre-registration site, **www.conveneagm.sg/CDG\_AGM2021**.in either case, **by 2.30 pm on Tuesday, 27 April 2021**.
8. The instrument appointing the Chairman of the Meeting as proxy must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or a duly authorised officer, in accordance with Section 179 of the Companies Act, Chapter 50 of Singapore.
9. Where an instrument appointing the Chairman of the Meeting as proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company) be lodged with the instrument of proxy, failing which the instrument may be treated as invalid.
10. The Company shall be entitled to reject the instrument appointing a proxy or proxies which is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument. In addition, in the case of shares entered in the Depository Register, the Company may reject the instrument appointing a proxy or proxies if the member, being the appointor, is not shown to have shares entered against his name in the Depository Register as at 72 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.

Fold along this line

Affix  
postage  
stamp

**THE COMPANY SECRETARY**  
ComfortDelGro Corporation Limited  
205 Braddell Road  
Singapore 579701

Glue all sides firmly. Stapling and spot sealing are disallowed.

Glue all sides firmly. Stapling and spot sealing are disallowed.

This flap is for sealing. Glue all sides firmly. Stapling and spot sealing are disallowed.