

BOARD OF DIRECTORS



LIM JIT POH

CHAIRMAN

(INDEPENDENT NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS DIRECTOR
OF THE COMPANY: **1 JANUARY 2003**

DATE OF LAST RE-ELECTION AS DIRECTOR
OF THE COMPANY: **26 APRIL 2019**

Mr Lim Jit Poh is the Chairman and an Independent Non-Executive Director of ComfortDelGro Corporation Limited.

Mr Lim is the Chairman of both the Nominating Committee and the Investment Committee, and a member of the Remuneration Committee. Mr Lim is also the Chairman of the Company's two listed subsidiaries, SBS Transit Ltd and VICOM Ltd. These companies have business interest in bus and rail and inspection and testing services respectively. Mr Lim is also the Chairman of several non-listed companies owned by the National Trades Union Congress (NTUC) and CapitaLand Limited Group.

Mr Lim was a former top civil servant and a Fulbright Scholar. He was awarded the Public Administration Medal in 1972 and the Public Service Star (BBM) in 2015 by the President of the Republic of Singapore, as well as four awards by NTUC, namely the Friend of Labour Award in 1986, the Meritorious Service Award in 1990, the Distinguished Service Award in 2000 and the Distinguished Service (Star) Award in 2014. In 2006, he was also one of the recipients of the Distinguished Science Alumni Award from the National University of Singapore.

In his previous employment as Executive Director of two public listed companies, Mr Lim had been directly involved in negotiations with business partners and relevant authorities on various joint venture projects in the ASEAN region, as well as in China, Hong Kong, the United Kingdom, Australia and Mauritius. He was also involved in the management of these operations. Mr Lim was a Council Member of the Singapore Chinese Chamber of Commerce and Industry and the National University of Singapore, and a Member of the Singapore British Business Council. He was also very active in community work being Chairman of a community centre management committee. Presently, he is a Trustee of the Singapore National Employers Federation and a Member of the Board of Management of Pei Chun Public School.

Mr Lim holds a Bachelor of Science (Hons) in Physics from the University of Singapore and a Master of Education from the University of Oregon, USA.



YANG BAN SENG
MANAGING DIRECTOR /
GROUP CHIEF
EXECUTIVE OFFICER
(NON-INDEPENDENT
EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 MAY 2017

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
22 MAY 2020

Mr Yang Ban Seng is the Managing Director/ Group Chief Executive Officer of ComfortDelGro Corporation Limited. He is a Non-Independent Executive Director of the Company and a member of both the Investment Committee and the Digitalisation Committee. Concurrently, he is also the Deputy Chairman of SBS Transit Ltd and VICOM Ltd.

Prior to his current appointment, Mr Yang was the Chief Executive Officer of Taxi Business in Singapore where he oversaw the operations of Comfort Transportation Pte Ltd and CityCab Pte Ltd. Prior to joining the Group in 1989, Mr Yang served as Assistant Director of the Ministry of Education, Deputy Director of the Ministry of Home Affairs and the National Trades Union Congress' (NTUC) Secretary for Co-operatives. At the NTUC's May Day Awards in 2013, he was awarded the Medal of Commendation.

He holds a Bachelor of Science (Operations Research and Statistics) (Hons) from the University of Manchester and a Master of Business Administration from the National University of Singapore.



JESSICA CHEAM
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 JANUARY 2019

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
26 APRIL 2019

Ms Jessica Cheam is an Independent Non-Executive Director of ComfortDelGro Corporation Limited. Ms Cheam is also a member of the Nominating Committee, the Investment Committee and the Digitalisation Committee.

Ms Cheam is the Founder and Managing Director of Eco-Business, Asia Pacific's leading independent media and business intelligence organisation dedicated to sustainable development. She has more than 15 years of experience in media, sustainable development and environmental, social and corporate governance (ESG) issues globally. She is a regular columnist for national newspapers.

She serves as ESG Venture Partner to Asian private equity firm Tembusu Partners; Strategic Advisor to Blue Planet Environmental Solutions, a member of the International Women's Forum Singapore, and is founding Director of EB Impact, a non-profit dedicated to positive sustainable development impact in Asia.

She is also a member of the Singapore Institute of Directors, and a member of its ESG and Communications committees. Ms Cheam specialises in advising the Boards of a wide range of government and multi-national organisations on ESG strategy, and has a particular interest in issues at the intersection of sustainability, technology, diversity and equality. She is the published author of 'Forging a Greener Tomorrow: Singapore's journey from slum to eco-city' and also directs and produces documentaries. She chairs the Climate Action SG Alliance – a national initiative advocating climate action.

Ms Cheam also has a passion for driving sustainability innovation and building start-up ecosystems, including leading The Liveability Challenge, a global search for sustainability solutions in the urban tropics.

She was previously a political correspondent at The Straits Times and a Singapore Press Holdings scholar. She has been recognised in many regional and international journalism and media awards, including Women of the Future Southeast Asia Awards and LinkedIn's Power Profiles, and is frequently invited to speak at and host discussions across the globe on her areas of expertise.

She studied at the University of Warwick and University of London's Goldsmiths College, and more recently completed a Cambridge University Judge Business School executive programme on Data and Business Analytics.

BOARD OF DIRECTORS



CHIANG CHIE FOO
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 MAY 2018

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
26 APRIL 2019

Mr Chiang Chie Foo is
an Independent
Non-Executive

Director of ComfortDelGro Corporation Limited. Mr Chiang is a member of the Audit and Risk Committee, the Nominating Committee and the Investment Committee.

Mr Chiang is the Chairman of Singapore's Central Provident Fund Board, a world-class social security organisation, PUB (Singapore's National Water Agency), Ascendas Property Fund Trustee Pte Ltd which manages Ascendas India Trust (a property trust which owns seven IT parks and six modern warehouses in India) and AETOS Holdings Pte Ltd. Mr Chiang is a Director on the Board of the Lee Kuan Yew Exchange Fellowship, Epworth Community Services and a Senior Advisor to the Republic of Singapore's Ministry of Defence and a Trustee Member of the APB Foundation. Mr Chiang served in the Singapore Government's Administrative Service, holding various senior appointments in the Ministries of Education, Home Affairs, Defence and Prime Minister's Office.

He was awarded the Public Administration Medal (Gold) in 1997, the Long-Service Medal in 2004, the Meritorious Service Medal in 2007 and the Distinguished Service Order in 2019 by the President of the Republic of Singapore.

Mr Chiang holds a Bachelor of Engineering (First Class Honours) from the University of Western Australia, Australia and a Master in Public Administration from Harvard University, USA.



**MARK CHRISTOPHER
GREAVES**
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
23 MAY 2020

Mr Mark Christopher
Greaves is an
Independent
Non-Executive
Director of

ComfortDelGro Corporation Limited. He is a member of the Audit and Risk Committee, the Nominating Committee and the Investment Committee.

Upon graduation in Economics from the University of Cambridge in 1977, Mr Greaves joined global merchant banking group, N M Rothschild & Sons, where he spent the first 25 years of his career working in London, Hong Kong and Singapore. He became a member of the Group's main Board of Directors in London and Head of its Asian operations, serving on all the Group's boards across the region from Japan to Australia.

In 2003, he founded Anglo FarEast Group Pte. Ltd., a specialist corporate consulting and strategic advisory practice based in Singapore, of which he is the Managing Director. Through Anglo FarEast, Mr Greaves works with the owners, major shareholders and boards of large companies, as well as family offices, focussing primarily on cross-border opportunities between Asia, particularly ASEAN, the United Kingdom (UK) and continental Europe.

He is also a Non-Executive Director of Hanson China Partners Limited and has previously served on a number of listed company Boards in various jurisdictions, including WBL Corporation Limited and Malaysia Smelting Corporation Berhad.

Mr Greaves, who is a fluent French speaker, holds a Master of Arts in Economics from the University of Cambridge and an LLB with First Class Honours from the Open University in the UK. He is a Member of both the Institute of Directors of the UK and the Singapore Institute of Directors.



LEE KHAI FATT, KYLE
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 MAY 2017

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
22 MAY 2020

Mr Lee Khai Fatt, Kyle
is an Independent
Non-Executive Director

of ComfortDelGro Corporation Limited. Mr Lee is the Chairman of the Audit and Risk Committee and a member of both the Nominating Committee and the Digitalisation Committee. Mr Lee is also an independent Director of Great Eastern Holdings Limited, Great Eastern Life Assurance Company Ltd, CapitaLand Mall Trust Management Limited and FEO Hospitality Trust Management Pte Ltd (manager of Far East Hospitality Trust).

Mr Lee trained as a Chartered Accountant in London and, in his professional career spanning 36 years, he has worked in both the United Kingdom and Singapore. He served as a partner of Price Waterhouse and PricewaterhouseCoopers LLP for 20 years including five years as a Practice Leader for Business Advisory Services.

He is a Fellow of the Institute of Chartered Accountants in England and Wales, the Institute of Singapore Chartered Accountants and the Singapore Institute of Directors. Additionally, he has a Master of Science in International Management from SOAS London and Master of Business Administration from Imperial College London.



OOI BENG CHIN
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 MAY 2018

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
26 APRIL 2019

Professor Ooi
Beng Chin is an
Independent

Non-Executive Director of ComfortDelGro Corporation Limited. Professor Ooi is a member of the Remuneration Committee, the Investment Committee and the Digitalisation Committee.

Professor Ooi is a Distinguished Professor of Computer Science, Faculty Member of the National University of Singapore (NUS) Graduate School and Director of Smart Systems Institute (SSI@NUS) at the NUS, and an Adjunct Chang Jiang Professor at Zhejiang University, China.

He is a Co-Founder of yzBigData in 2012 for Big Data Management and Analytics, and Shentilium Technologies in 2016 for artificial intelligence and data-driven financial data analytics, and an Advisory Council Member of a fintech company, Cynopsis Solutions Pte Ltd.

Professor Ooi's research interests include database, blockchain, distributed processing, machine learning and large scale analytics, in the aspects of system architectures, performance issues, security, accuracy and correctness. He is also interested in exploiting IT in production and process reengineering (e.g. Just in Time fabric printing, healthcare innovation, food analysis and smart city).

He is a Fellow of the Association for Computing Machinery (ACM), the Institute of Electrical and Electronic Engineers (IEEE), and the Singapore National Academy of Science. He has received numerous awards in the field of computer science.

Professor Ooi was awarded the Public Administration Medal (Silver) in 2013 and the Long Service Medal in 2018 by the President of the Republic of Singapore.

Professor Ooi holds a Bachelor of Science (First Class Honours) and a Doctor of Philosophy from Monash University, Australia.

BOARD OF DIRECTORS



SUM WAI FUN, ADELINE
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 JANUARY 2007

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
26 APRIL 2019

Ms Sum Wai Fun,
Adeline is an
Independent

Non-Executive Director of ComfortDelGro Corporation Limited. She is a member of the Audit and Risk Committee, the Remuneration Committee and the Digitalisation Committee. Ms Sum is presently the Chief Executive Officer of Singapore Labour Foundation and the Deputy Chief Executive Officer of NTUC Enterprise Co-operative Limited. She holds directorships in the NTUC Enterprise portfolio.

Ms Sum was awarded the Public Service Medal in 2014 by the President of the Republic of Singapore.

Ms Sum holds a Bachelor of Arts (History) from the National University of Singapore, a Master of Business Administration (Accountancy) from the Nanyang Technological University and a Master of Public Administration from Harvard University.



THAM EE MERN, LILIAN
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
1 AUGUST 2017

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
26 APRIL 2018

Ms Tham Ee
Mern, Lilian is an
Independent
Non-Executive

Director of ComfortDelGro Corporation Limited. Ms Tham is the Chairman of the Digitalisation Committee and a member of both the Audit and Risk Committee and the Investment Committee.

Ms Tham is the Chief Operating Officer (COO) at Eastspring Investments (Singapore) Limited with responsibility for operations, technology, digital, data and administrative support, as well as other strategic growth and change initiatives. She is a member of the Board and Executive Management Committee.

Prior to Eastspring Investments, Ms Tham worked at Schroders for 26 years where, most recently, she was the Asia Pacific COO. She was also a member of the firm's Global Operations Committee, responsible for setting the global operations strategy of the firm. She held a variety of technology and operational roles during her time at Schroders, including COO for Singapore and Head of Operations & Technology for Asia Pacific.

Prior to joining Schroders, she was a Management Consultant with Coopers & Lybrand (now PricewaterhouseCoopers) focussing on IT consultancy in the financial and manufacturing industries.

Ms Tham is presently a Board Member of Home Nursing Foundation and is a Fellow of the Institute of Banking and Finance Singapore.

Ms Tham holds a Bachelor of Science in Information Systems from the National University of Singapore.



WANG KAI YUEN
(INDEPENDENT
NON-EXECUTIVE DIRECTOR)

DATE OF APPOINTMENT AS
DIRECTOR OF THE COMPANY:
18 FEBRUARY 2003

DATE OF LAST RE-ELECTION AS
DIRECTOR OF THE COMPANY:
22 MAY 2020

Dr Wang Kai Yuen is
an Independent
Non-Executive

Director of ComfortDelGro Corporation Limited.
Dr Wang is the Chairman of the Remuneration
Committee and a member of both the Audit and
Risk Committee and the Digitalisation Committee.

He was also a former Member of Parliament for
Bukit Timah Single Member Constituency. He is
the Chairman of both HLH Group Ltd and Ezion
Holdings Ltd., and a Director of COSCO Corporation
(Singapore) Ltd.

When he was Managing Director of Fuji Xerox
Singapore Software Centre, Dr Wang managed a
software centre with 150 employees. In that capacity,
he interacted with senior managers of business and
product development divisions in the United States,
China and Japan of the global office equipment
company. Dr Wang is familiar with the American and
Asian cultures, international business practices, and
corporate finance and governance. Dr Wang has
also participated in many international meetings of
parliamentarians. He has wide business and political
contacts in China, having led many grassroots
delegations to visit numerous city and provincial
governments.

Dr Wang holds a Bachelor of Engineering (Electrical
Engineering) (Hons) from the University of Singapore
and a Master of Science (Industrial Engineering), a
Master of Science (Electrical Engineering) and a PhD
(Engineering) from Stanford University, USA.